

TRANSPORTATION AND PASSENGER VAN POLICIES

HOUSE OF WORSHIP



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Table of Contents

| Vehic | le Safety | 2 |
|-------|---|----|
| | | |
| Consi | iderations When Operating Vans | 3 |
| Accid | ent Reporting | 4 |
| Inspe | ction Records and Preventive Maintenance | 5 |
| Other | Information Sources | 5 |
| Appei | ndixes | |
| A. | Vehicle Inspection Report | 6 |
| B. | Preventive Maintenance Report | 7 |
| C. | Vehicle Accident Summary Report | 8 |
| D. | Supervisors Motor Vehicle Accident Investigation Report | 9 |
| E. | Passenger Van Agreement | 10 |
| F. | 15-Passenger Van Safety Acknowledgement | 11 |
| G. | Other Informational Sources | 12 |

TRANSPORTATION & PASSENGER VAN POLICIES

VEHICLE SAFETY

The following Vehicle Safety Rules/Regulations may not all apply to your house of worship. Please add any formal or informal vehicle rules/regulations your house of worship may have in place to this list and delete those that do not apply to your house of worship. Developing a Vehicle Safety Program unique to your house of worship's operation should be more effective in helping you to control frequent/severe vehicle losses.

All employees, volunteers, and house of worship members who drive a vehicle owned or leased by the house of worship must abide by the following safety rules:

- 1. The Driver of the vehicle is required to inspect the vehicle (before taking it on the road) to ensure that it is in safe working condition. This includes properly working brakes, horns, and back-up alarms. Note an example of *Vehicle Inspection Report* in **Appendix A**.
- 2. Any defects in the vehicle should be reported promptly to (insert name of individual or group that is responsible for overseeing house of worship vehicle safety).
- 3. All DRIVERS are required to obey all state, local, and house of worship traffic regulations.
- **4.** Engines are to be stopped and ignition keys removed when parking, refueling, or leaving the house of worship owned/leased vehicles.
- 5. Employees, volunteers, and house of worship members are not permitted to use personal cars or motorcycles for house of worship business, unless specifically authorized by (insert name of individual or group overseeing safety associated with motor vehicle operations). If personal vehicles are driven on house of worship business, proof of personal auto coverage (i.e. copy of personal auto declarations page or copy of the insurance card from the vehicle) will be requested on an annual unannounced basis from all individuals that operate their own vehicles on house of worship business.
- **6.** Passengers that are not house of worship employees, volunteers, house of worship members or individuals that have received prior approval from appropriate house of worship personnel to be transported, should not be transported in a house of worship owned, house of worship leased, or house of worship member vehicles at any time.
- **7.** All drivers of house of worship owned, house of worship leased, employee/member, or volunteer owned vehicle should be driven in a safe manner and all drivers of such vehicles should practice defensive driving techniques at all times.
- 8. Seat belts and shoulder harnesses are to be worn at all times.
- 9. Vehicles must be locked when unattended to avoid criminal misconduct.
- **10.** Vehicles must be parked in legal spaces and must not obstruct traffic.
- **11.** Employees, volunteers and members should park their vehicles in well-lighted areas at or near entrances to avoid criminal misconduct.
- **12.** Employees, volunteers and house of worship members transporting other members, visitors, or others on business for the house of worship should keep their headlights on at all times.
- **13.** A vehicle, when loaded with any material extending 4 feet or more beyond its rear, shall have a red flag or cloth 12 inches square attached by day or a red light visible for 300 feet by night on the extreme end of the load.
- **14.** Articles, tools, equipment, etc. placed in cars or vans are to be placed and secured in such a manner as not to impair vision or in any way interfere with proper operation of the vehicle.
- **15.** When you cannot see behind your vehicle (van), the driver should walk behind the van prior to backing.

- 16. Personal use of house of worship owned or leased vehicles is not permitted without written approval from (insert the name of the individual or house of worship group that is permitted to make decisions on issues such as this). Family members of house of worship employees that are provided with an owned or leased house of worship vehicle are prohibited from driving said vehicle at any time unless prior written approval has been obtained from (insert the name of the individual or group listed above that is permitted to make decisions such as this on behalf of the house of worship organization). (Exception: in case of an emergency, where the employee is not able to operate the house of worship vehicle, no prior written approval is required). Violation of this policy may result in disciplinary action which may include termination of employment.
- 17. Every accident should be reported to (insert title of individual or group within the house of worship that monitors motor vehicle accidents such as the Safety Director, house of worship Council, house of worship Board, etc.). The INDIVIDUAL LISTED IN PRIOR SENTENCE should investigate all accidents and review them with the employee or volunteer driving the house of worship owned or leased vehicle at the time of the accident. Note an example of a Supervisor's Motor Vehicle Accident Investigation Report in Appendix D.
- **18.** When operating vehicles within the house of worship parking lot or at an off-premise function parking lot, speeds must not exceed 5 mph.
- 19. Drivers should not, at any time, operate a house of worship owned, leased, or privately owned vehicle (transporting house of worship members, volunteers, or visitors) if fatigued, if alcohol has been consumed or if legal or illegal substances have been consumed. These conditions can dramatically affect the driver's reaction time in the event of an emergency or impair the driver's judgment and thus increase the probability of a motor vehicle accident.

CONSIDERATIONS WHEN OPERATING VANS

- 1. All passengers and cargo transported in vans should be placed, if at all possible, IN FRONT OF THE REAR AXLE OF THE VAN. This practice will help to decrease the probability of van rollover.
- 2. All drivers of vans should require, without exception, passengers fill each row of seats beginning in the front of the vehicle prior to sitting in the rows towards the middle or rear of the vehicle. This should help decrease the probability of van rollover accidents.
- 3. All passenger van drivers should require, without exception, that each passenger within the van wear the seat and shoulder belt supplied with the vehicle prior to trip departure. Failure to wear the seat/shoulder belts should be grounds for removing the passenger from the vehicle. Approximately 80% of passengers that die in passenger van rollovers were not wearing seat belts and were ejected from the vehicle.
- **4** Within passenger vans, always place passengers 12 years of age or younger in rear seats (after the front seats are filled by adults or older children). This is extremely important if the vehicle is equipped with front or side air bags.
- 5. Passenger vans should not be used, at any time, to tow trailers or other vehicles.
- **6.** Passenger vans should not be used, at any time, to transport cargo on the roof of the vehicle. This practice will increase the probability of the vehicle, with an already high center of gravity, being involved in a rollover accident.
- **7.** On long trips, a minimum of two experienced drivers of passenger vans should travel in each vehicle. This will allow for changing of drivers prior to one becoming fatigued and operating a motor vehicle in an unsafe condition.
- 8. In addition to evaluating a prospective driver's motor vehicle record (MVR), each prospective driver of a passenger van should be required to complete a road test monitored by (insert name of the individual or individuals responsible for evaluating motor vehicle safety at your house of worship). Those individuals that do not successfully complete a road test should not be permitted to operate a motor vehicle for your organization. A re-evaluation of the driver's skill level should not be permitted until the driver has successfully completed a defensive driving course or has obtained a minimum of one (1) year additional experience operating the vehicle for which he/she was being evaluated to operate.

- **9.** Although not required within vans transporting less than 15-passengers and 1 driver, it is recommended that all drivers of vans with 10 or more passengers, including the driver, be required to have a Commercial Drivers License (CDL) or have passed a defensive driving course.
- **10.** All drivers of vans with 10 or more passengers should be required to have a minimum of 1 year experience driving equipment similar to the type for which they were hired by the house of worship.
- **11.** Drivers of passenger vans with 10 or more passengers should be limited to those screened and hired for such purposes. Volunteers not meeting the above listed requirements should not be permitted, at any time, to operate vans transporting passengers.
- **12.** All drivers of vans with 10 or more passengers should be informed of the potential for vehicle rollover and preventive measures to avoid vehicle rollovers.
- **13.** Vehicles should not be used for livery, taxiing or transportation of persons for pay or donations.
- **14.** Vehicles should not be provided to other organizations or individuals for non-house of worship functions.
- **15.** All 15-passenger vans must have a dual rear wheel system, after market Roadmaster Active Suspension (RAS) system or one of the following factory installed ESC (Electronic Stability Control) systems:
 - a. StabiliTrak
 - b. Advance Trac
 - c. Vehicle Dynamics Control
 - d. Precision Control System
- **16.** All drivers of vans with 10 or more passengers should be required to sign a van safety acknowledgement form. Note an example of a *15-Passenger Van Safety Acknowledgement* in **Appendix F**.
- **17.** The National Highway Traffic Safety Administrations 15-Passenger Van Safety Alert, designed to be hung from rearview mirrors within these vans, should be present in all such vehicles to remind drivers of methods to prevent vehicle rollover.
- **18.** All vans with 10 or more passengers should be loaded from the front of the vehicle to the back. Passengers, luggage, and cargo should NOT be present behind the rear axle of the van, unless all seats in front of the rear axle are filled.
- **19.** All vehicles should be equipped with a seatbelt for each passenger. Those vehicles not meeting these requirements should be retrofitted to add seatbelts for the rated capacity of the vehicles OR those seats without a seat belt for each passenger should be removed from the vehicle.
- **20.** Van drivers should have a cell phone and a list of emergency numbers. The cell phone should be used for emergencies only, and is to be used only when the van is safely parked.
- **21.** All van passengers should be requested to sign a passenger agreement before being allowed to ride in the van on trips. Note an example of a *Passenger Van Agreement* in **Appendix E**.

ACCIDENT REPORTING

- 1. Driver Conduct at the Scene of the Accident
 - **a.** Take immediate action to prevent further damage or injury.
 - (1) Pull onto the shoulder or side of the road.
 - **(2)** Activate hazard lights (flashers) and place warning signs promptly.
 - (3) Assist any injured person, but don't move them unless they are in danger of further injury.
 - b. Call the Police

If someone is injured, request medical assistance.

- **c.** The vehicle should not be left unattended, except in an extreme emergency.
- **d.** Exchange identifying information with the other driver. **Make no comments about assuming responsibility.**
- **e.** Secure names, addresses, and phone numbers of all witnesses, or the first person on the scene if no one witnessed the accident.
- f. Call the house of worship immediately and report the accident to the Safety Director or Supervisor.

2. Complete the Vehicle Accident Report Form

Complete the Vehicle Accident Report Form. A copy can be obtained from the (insert title of person or group responsible for fleet safety within your house of worship here, such as Safety Director, Supervisor, house of worship Council, house of worship Board, etc.) and provide it to the (insert title of person listed that should receive completed Accident Report Form here). Write legibly. Answer all questions completely or mark "not known". Use additional sheets of paper as needed to provide pertinent information. Note an example of a Vehicle Accident Summary Report in Appendix C and a Supervisor's Motor Vehicle Accident Investigation Report in Appendix D.

INSPECTION RECORDS & PREVENTIVE MAINTENANCE

All drivers of house of worship owned or leased vehicles must regularly inspect and confirm that vehicles remain in good repair, and receive appropriate preventive maintenance in a timely manner. All vehicle parts and accessories must be in a safe and proper working order at all times. Note an example of a *Preventive Maintenance Report* in **Appendix B**. The following apply:

- 1. Within passenger vans, check tire pressure prior to each trip. The tires should not be OVER IN-FLATED OR UNDER INFLATED. The tire pressure should be equal to that recommended on the sidewall by the tire manufacturer or vehicle owner's manual. Tire blowouts are one of the leading causes of van drivers losing control of vehicles and van rollovers occurring.
- 2. Prior to the start of each trip, a vehicle walk around inspection should be conducted by the driver. Any defective condition should be noted and corrective actions implemented prior to the start of the trip. Special attention should be given to leaking fluids, poor tire tread, frayed or damaged engine belts, headlight/taillight with defective bulbs, etc.
- **3.** All van drivers must complete a vehicle inspection report at the beginning of each day the van is issued. Note an example of a *Vehicle Inspection Report* in **Appendix A**.
- 4. Drivers of all passenger vans should complete a vehicle Preventive Maintenance Report form on a monthly basis. Notify the (insert title of individual that monitors fleet maintenance program here) of any unsafe conditions or defective parts immediately. Before the vehicle is driven again, any safety defects must be repaired. Note an example of a *Preventive Maintenance Report* in Appendix B.
- **5.** A copy of the last vehicle inspection report must be kept in the vehicle for at least 3 months.
- **6.** Quarterly preventive maintenance must be conducted on each vehicle.
- **7.** Maintenance and inspection records must be kept in the house of worship office with other important documents for 1 year or for 6 months after the vehicle is sold or the lease on the vehicle expires.
- **8.** All vehicles are subject to a search at any time.

OTHER INFORMATION SOURCES

Note **Appendix G** for a list of helpful resources on 15-passenger vans.

Appendix A

VEHICLE INSPECTION REPORT

(Use your safety belt)

| | Date: | | | | |
|--|---|--|--|--|--|
| House of Worship Name | Vehicle Number | | | | |
| Location (City, State) | | | | | |
| Driver Name | Driver Signature | | | | |
| improper conditions. An (O) indicates condition does no | hs. A $()$ indicates satisfactory condition. An (X) indicates unsafe or apply. Corrected deficiencies should be circled by (insert title of oring motor vehicle safety at the house of worship). | | | | |
| INSIDE Parking brake (apply) Apply brake START ENGINE Oil pressure (light or gauge) Instrument panel (telltale lights, buzzer, gauges) Horn | SIDE (Left) (Right) | | | | |
| ☐ Windshield wiper and washer ☐ Heater-defroster | REAR | | | | |
| Mirrors Steering wheel (excess play) Turn on all lights including 4-way flasher Starts properly EMERGENCY EQUIPMENT Fire extinguishers Flags, standards, warning lights First-aid kit FRONT Headlights | Tail lights Stop light Turn signals and 4-way flasher Identification lights Reflectors Rear end protection (bumper) Cargo tie-downs/doors MECHANICAL OPERATION Engine knocks, misses, overheats, etc. Transmission noisy, hard shifting, jumps out of gear, other: | | | | |
| ☐ Identification lights ☐ Turn signals and 4-way flasher | Steering loose, shimmy, hard, other: | | | | |
| OTHER | Air, oil, water, leaks Springs broken, other: Brakes noisy, pulls soft, other: Speedometer, tachometer | | | | |
| Start time:Mileage: | End time:Mileage: | | | | |
| Remarks/Other Defects: Defects corrected (initial) Yes No | Defect correction unnecessary (initial) | | | | |
| Certified by: | Date | | | | |

GMRC 1183 HW 5-08 Page 6 of 12

Appendix B

PREVENTIVE MAINTENANCE REPORT

| Date/Time | House of Worship | | Location | | | |
|-----------------------------|-------------------|----------------------|-----------------|--|--|--|
| Inspected by: | | Employee I.D. Number | | | | |
| Vehicle License | | Vehicle Number | | | | |
| | | Satisfactory | Needs Attention | | | |
| Brakes: | | | | | | |
| Brake adjustment: | Left Right | | | | | |
| Brake hoses | | | | | | |
| Brake drums | | | | | | |
| Brake shoes | | | | | | |
| Parking brake | | | | | | |
| Brake pedal travel | | | | | | |
| Steering | | | | | | |
| Steering suspension | | | | | | |
| Change in steering a | action | | | | | |
| Steering components | S | | | | | |
| Tires | | | | | | |
| Wear/Defect | | | | | | |
| Overloading | | | | | | |
| Groove depth 2/32" r | minimum | | | | | |
| Wheels | | | | | | |
| Cracks | | | | | | |
| Loose Nuts | | | | | | |
| Rims | | | | | | |
| Windows | | | | | | |
| Windows and Winds | | | | | | |
| Wipers and Washers | 3 | | | | | |
| Lights | | | | | | |
| Headlights | | | | | | |
| Taillights | | | | | | |
| Turn signals | | | | | | |
| Reflectors | | | | | | |
| Mirrors | | | | | | |
| Horn | | | | | | |
| Instruments/Gauges | | | | | | |
| Seat belts | | | | | | |
| Battery | | | | | | |
| Radiator and Hoses | | | | | | |
| Exhaust system | | | | | | |
| Suspension | | | | | | |
| Fuel system Oil/Water leaks | | | | | | |
| | | | | | | |
| Oil level | | | | | | |
| Water level Transmission | | | | | | |
| | | | | | | |
| Engine performance | and interior | | | | | |
| General condition of b | Jouy and interior | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| | | | | | | |

GMRC 1184 HW 12-07 Page 7 of 12

| V. | | | | | | | | | | | | | | |
|--------|--|--|----------|---|----------|----------|--|---|----------|----------|---|--|--|---------------------------------|
| | | | | | | | | | | | | DRIVER'S NAME | | |
| | | | | | | | | | | | | 낁 | | |
| | | | | | | | | | | | | z z | | |
| | | | | | | | | | | | | A S | | |
| | | | | | | | | | | | | lm | | |
| 3 | | | | | | | | | ┢ | | | > | | |
| | | | | | | | | | | | | DATE OF | | |
| ᅙ | | | | | | | | | | | | | | |
| Totals | | | | | | | | | | | | IN 유 | | |
| | | | | | | | | | | | | Collision with a Moving Vehicle | | |
| | | | | | 1 | | | | \vdash | 1 | | Collision with a Fixed Object | d ≽ | |
| | | | | | | | | | | | | Collision with a Stopped or | 1 ≌ | |
| | | | | | | | | | | | | Collision with a Bike Rider or | 1 8 | |
| | | | | | | | | | t | | | Upset or Jackknife | ACCIDENT TYPES | |
| | | | | | | | | | | | | Ran Off Road | 1 ∄ | ≤ |
| | | | | | | | | | | | | Fire, Theft or Glass Breakage | T Ĕ | VEHICLE ACCIDENT SUMMARY REPORT |
| | | | | | | | | | | | | Other – Provide Attachment | 7 | ∣ਨ |
| | | | | | | | | | | | | Following Too Closely | i i |] <u> </u> m |
| | | | | | | | | | | | | Driving Too Fast for Conditions | 3 | P |
| | | | | | | | | | | | | Exceeding the Speed Limit | | ြင် |
| | | | | | | | | | | | | Failure to Observe Clearances | _ | 🛱 |
| | | | | | | | | | | | | Failure to Obey Stop Signal or | 3 | ۱ä |
| | | | _ | | <u> </u> | | | | L | | | Failure to Observe Warning Signs | 9) | - C |
| | | | | | _ | | | | _ | | | Improper Turns | - 1 | Ĭ |
| | | | | - | | | | | ┝ | | _ | Improperly Parked | (€ ≥ | 3 |
| | | | | | - | | | - | ┢ | | | Improperly Passing on | ACCIDENT CAUSES (Check all that apply) | I≱ |
| | | | | | - | | | | ┝ | | | Passing on Curve or Hill Failure to Yield Right of Way | ને ≦ે E | ≆ |
| | | | \vdash | | \vdash | \vdash | | | ┢ | \vdash | | Improper Backing | | 쥬 |
| | | | | | | | | | ┢ | | | Defective or Missing Equipment | վ <u>ա</u> 2 | ٦ |
| | | | | | | | | | ┢ | | | Failure to Secure Load | ∃g de 3S de ⊢ | \ |
| | | | | | | | | | H | | | Improper Inspection by Driver | ₹ 5° | - |
| | | | | | | | | | H | H | | Improper Inspection by Mechanic | | |
| | | | | | | | | | | | | Driver Fatigue | | |
| | | | | | | | | | | | | Lack of Driving Skill | i i | |
| | | | | | | | | | | | | Lack of Driving Knowledge | | |
| | | | | | | | | | | | | Influence of Alcohol/Drugs | | |
| | | | | | | | | | | | | Attitude | 3 | |
| | | | | | | | | | | | | Lack of Security | | |
| | | | | | | | | | | | | On Straight Road | | |
| | | | | | | | | | | | | On Grade | - | |
| | | | | | | | | | | | | At Curb | ACCIDENT | |
| | | | | | | | | | | | | Driveway, Alley or Parking Lot On Curve | H 크림 | |
| | | | | | | | | | | | | Off the Highway | - 2 Z | |
| | | | | | | | | | | | | Intersection | | |
| | | | | | | | | | | | | Preventable – Yes/No | 4 | |
| | | | | | | | | | | | | THE RESIDENCE OF THE PARTY OF T | | |
| | | | | | | | | | | | | Driver Cited – Yes/No | | |

Appendix D

SUPERVISOR'S MOTOR VEHICLE ACCIDENT INVESTIGATION REPORT

| DRIVER | VEHICLE | DATE OF ACCIDENT | | | | | |
|---|----------------------------------|---|--|--|--|--|--|
| LOCATION OF ACCIDENT | | TIME OF ACCIDENT | | | | | |
| DESCRIPTION OF ACCIDENT: (What happened?) | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| SEAT BELT WORN? | | | | | | | |
| | | | | | | | |
| CAUSES OF ACCIDENT: (Why did it happen?) | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| RECOMMENDATIONS FOR PREVENTION OF | A RECURRENCE: (What should be do | ne?) | | | | | |
| | | | | | | | |
| FOLLOW UP: (What actions were taken? Were | they effective?) | | | | | | |
| | | | | | | | |
| INDICATE WITH DIAGRAM WHAT HAPPENSHOW POSITION OF VEHICLES | 02/(00)11/0/(11/01/ | OF ACCIDENT REVIEW | | | | | |
| INDICATE DIRECTION (NORTH, SOUTH, E WEST) WITH ARROWS | AS1, | ☐ NON-PREVENTABLE | | | | | |
| WEST) WITH ARROWS | ACCIDENTS USUA | ALLY PREVENTABLE | | | | | |
| | Intersection | Cut In or Out Pulled from Curb | | | | | |
| | Backing Hit Other in Rear | Hit Stationary Object | | | | | |
| | Skidded | Hit Pedestrian | | | | | |
| | ACCIDENTS USUAL Hit in Rear | LY NON-PREVENTABLE Hit When Properly Parked | | | | | |
| | | | | | | | |
| Investigating House of Worship Employee's Signatu | Leadership group suc | sert title of Senior House of Worship oh as House of Worship Council, Vorship Trustee, etc.) | | | | | |
| Date Of Report | | e of individual selected to oversee ty for the House of Worship) | | | | | |
| Reviewed By Manager | | Date | | | | | |

GMRC 1186 HW 12-07 Page 9 of 12

Appendix E

PASSENGER VAN AGREEMENT

The following safety rules are designed for use prior to each trip regardless if it is taken in a house of worship owned or leased vehicle or a private vehicle. The driver for the trip will ensure all participants read and understand the following "rules for the road".

- Seat belts must be worn at ALL times.
- 2. No hazardous, disruptive activity or noise will be permitted while the vehicle is moving. All passengers must follow the driver's requests.
- 3. Keep all objects inside the vehicle.
- 4. All windows must be kept clear of objects that may disrupt the driver's view.
- 5. In cases of a crash or emergency, stop and do not exit the vehicle unless instructed by the driver or a designee. Use caution and whenever possible, exit on the sidewalk or shoulder side of the vehicle, never on the traffic side.
- 6. Equipment and luggage should be properly secured.
- 7. Violation of these rules may result in the termination of the trip for the entire group or the removal of a participant from the trip.
- 8. The safety of others and myself is a priority on this trip.

I have read, understand and will comply with these rules during the entire trip.

| Name: | Date: |
|-------|-------|
| Name: | Date: |

GMRC 1211 12-07 Page 10 of 12

Appendix F

15-PASSENGER VAN SAFETY ACKNOWLEDGEMENT

Anyone who may, for any reason, need to drive a house of worship owned, rented or leased vehicle for the purpose of transporting 10-15 passengers must complete the 15-Passenger Van Safety Training program and initial/sign this form.

Acknowledgement of the possible risk associated with operating a 15-passenger van.

- 1. 15-passenger vans have a rollover risk similar to other light trucks and vans.
- 2. The risk of rollover increases dramatically as the number of occupants is increased from fewer than five to more than ten. Vans should be loaded according to manufacturer's recommendations.
- 3. The weight of the van, particularly when fully occupied, causes the center of gravity to shift rearward and upward increasing the likelihood of rollover.
- The shift in the center of gravity will also increase the potential for loss of control in panic maneuvers.
- 5. The weight of the van when fully occupied requires additional stopping distance.
- 6. The width of the van allows for less lane room.
- 7. The length of the van increases distance needed for making turns, changing lanes and backing.

| I have read and understand the possible risk involved while operating a 15-passenger van. (initials) | | | | | | | | |
|--|-------|--|--|--|--|--|--|---|
| I am aware that the handling characteristics of a 15-passenger van may change dramatically, especially when fully loaded. Extra caution is required when operating this vehicle. | | | | | | | | |
| (initials) | | | | | | | | |
| The wearing of seat belts by the operator and passengers are mandatory at all times. (initials) | | | | | | | | |
| | | | | | | | | I have completed the required 15-passenger van defensive driver training and road test. |
| (initials) | | | | | | | | |
| | | | | | | | | |
| Operator's Name: Department: | | | | | | | | |
| | | | | | | | | |
| Operator's Signature: | Date: | | | | | | | |
| • | | | | | | | | |

GMRC 1212 12-07 Page 11 of 12

Appendix G

OTHER INFORMATIONAL SOURCES

15-Passenger Van Information

National Highway Traffic Safety Administration www.nhtsa.dot.gov

Insurance Institute of Highway Safety www.hwysafety.org

National Transportation Safety Board www.ntsb.gov

NCAA www.ncaa.org

National Safety Council www.nsc.org

For more information, contact:

P 800-362-2041

Grinnell Mutual Reinsurance Co. 4215 Highway 146 P.O. Box 790 Grinnell, IA 50112-0790 grinnellmutual.com



Trust in Tomorrow: